CHARTER OF THE INDUSTRIAL DEVELOPMENT BOARD OF THE CITY OF COWAN, TENNESSEE

1. The name of the applicants to this Certificate of Incorporation are as follows:

   Each of the applicants is an elector of and taxpayer in the City of Cowan, Tennessee.

2. The name of the corporation is THE INDUSTRIAL DEVELOPMENT BOARD OF THE CITY OF COWAN, TENNESSEE.

3. Permission to organize this corporation was granted by resolution duly adopted by the Board of Mayor and Aldermen, the governing body of said municipality, on the_________________________.

4. The corporation’s registered office is the Cowan City Hall, 301 East Cumberland, Cowan, Franklin County, Tennessee 37318. The corporation’s registered agent at that office is Becky Sherman.

5. The purpose for which the corporation is proposed to be organized are as follows:

   a. To acquire, sell, lease and dispose of properties to the end that the corporation may be able to promote industry and develop trade by inducing manufacturing, industrial, and commercial enterprises to locate and/or expand in and near the City of Cowan.
   b. To do and perform any and all acts as set forth and authorized in Section 7-53-101 et. Seq. of the Tennessee Code Annotated.

6. The corporation shall have a Board of Directors consisting of seven (7) members, all of whom shall be duly qualified electors of and taxpayers in the City of Cowan.

7. The corporation shall have a perpetual existence unless sooner dissolved in accordance with statutory provisions.

We, the undersigned, apply to the State of Tennessee, by virtue of the laws of the land, for a Charter of Incorporation for the purposes declared in the foregoing instrument.

WITNESS OUR HANDS this______day of __________, 2005.

___________________________________

___________________________________

___________________________________
STATE OF TENNESSEE
COUNTY OF FRANKLIN

Before me, the undersigned Notary Public in and for the State and County aforesaid, personally appeared (insert names of directors), with whom I am personally acquainted and who, upon being duly sworn according to law, acknowledged that they executed the within application for a Charter of Incorporation for the purposes therein contained and expressed.

Witness my hand and official seal in Cowan, Tennessee, this the _______ day of ________, 2005

Notary Public

SEAL

My Commission Expires: